Data-Driven Retail: Leveraging Forecasting Models to Enhance Customer Experience and Operational Efficiency

Bio



- Data Scientist with 7 years of experience
- Specialist in Data Science with a focus on Forecasting at Scale
- Researcher, Author, Mentor
- Master of Science from University of Texas at Austin, Bachelor of Engineering, Mechanical

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1. Why do we forecast?

Retail Value Chain

Flow of goods from Manufacturers to consumers Transport Store **Consumers** Manufacturer Store Distribution Transport Transport Center

Retail Landscape and Forecasting Necessity

- Increasing complexity in customer preferences and behaviors
- **Omnichannel retailing**: blending online, in-store, and hybrid experiences
- Retailers' need for real-time inventory optimization
- **Competition driving** the need for better decision-making tools
- Forecasting as a critical component for cost control and maximizing sales



2. Challenges

Horizon

| 1 - 3 Weeks | 3 - 12 weeks | 3 - 24 Months | > 24 Months |
|---|---|---|---|
| Store Replenishment Sales & Operations Execution Smooth Delivery Flows Distribution Center Replenishment Inventory allocation (end-of-season clearance, seasonal promotion) | Workforce Optimization Capacity Management Sales & Operations Execution Smooth Delivery Flows Distribution Center Replenishment Inventory allocation (end-of-season clearance, seasonal promotion) | Assortment Planning Space Optimization Long-lead time purchasing Sales & Operation Planning (S&OP) | Strategic Planning Product Design & Development Contractual Obligations |

Forecasting Challenges

- **Granularity**: Forecasting at SKU, store, region, and channel levels.
- Short-term vs. long-term: Immediate vs. strategic decision-making.
- **Data fragmentation:** Integrating disparate sources for cohesive forecasts.
- **Demand volatility:** Handling fluctuations in customer behavior.
- **Trade-offs** between accuracy and operational efficiency.



Impact of COVID-19 on Forecasting

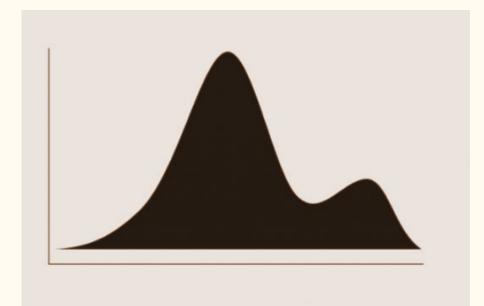
- Drastic shifts in consumer behavior due to lockdowns and economic uncertainty.
- Massive **supply chain disruptions** affecting inventory management
- Increased importance of real-time forecasting and adaptability
- Accelerated adoption of AI/ML models to handle unpredictability
- Lessons learned: Need for flexible, resilient forecasting systems.



3. Forecasting Techniques

Classes of Techniques

- **Statistical Models**: Traditional models that rely on historical data and linear patterns.
- Machine Learning Models: Data-driven models that can capture complex patterns and non-linear relationships.
- **Deep Learning Models**: Neural networks designed for handling large, dynamic datasets and time series data.
- More...



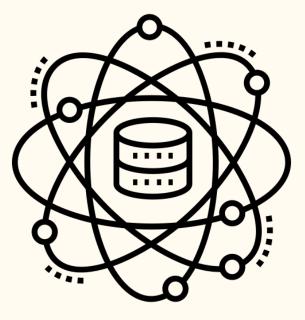
Statistical Forecasting Techniques

- **ARIMA** (AutoRegressive Integrated Moving Average) for time series forecasting.
- **Exponential smoothing** models for detecting trends and seasonality.
- Regression analysis for understanding relationships between variables.
- Pros: **Simple, interpretable models** for relatively stable demand.
- Cons: **Limited adaptability** in highly volatile or nonlinear environments.



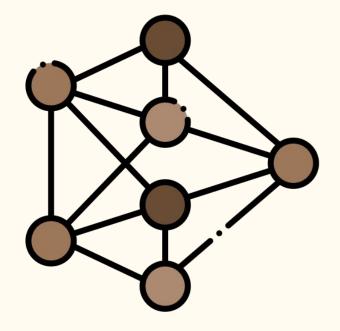
Data Science and Machine Learning Techniques

- Decision trees and random forests for handling complex, high-dimensional data
- Gradient boosting machines (GBMs) for predicting demand in uncertain markets
- Incorporating **external data** (weather, promotions) to enhance accuracy
- Pros: **Better adaptability** and handling of complex relationships
- Cons: Requires larger datasets and significant computational power



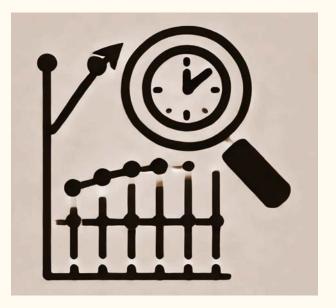
Deep Learning Techniques

- **Recurrent Neural Networks** (RNNs) for time series data with sequential patterns.
- Long Short-Term Memory (LSTM) networks for capturing long-term dependencies.
- Handling **nonlinear, complex relationships** in massive datasets.
- Pros: Excellent for high-volatility, large-scale forecasting
- Cons: **High training times**, **complexity** in model interpretability



Practical Implementation

- EDA: Understand the task and explore your data
- **Patterns:** Check for gaps and stationarity in the time series
- Metrics and Benchmarks: Select the right metrics and use simple benchmarks
- **Simple Models:** Start simple, avoid deep learning if data is limited
- Interpretability: Know your models and be able to explain your choices



4. Case Studies

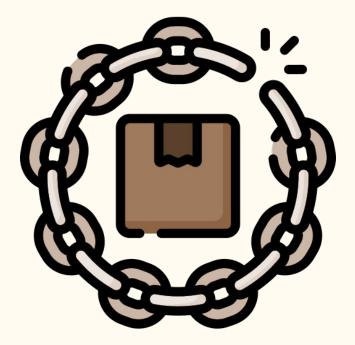
Case Study 1

- Global retailer with over 1,000 stores faced frequent **stockouts**
- Incident management was reactive, leading to increased costs and inefficiencies
- Implemented machine learning-based demand forecasting system
- 30% reduction in stockouts, 25% fewer emergency replenishments
- Incident management shifted from reactive to proactive, improving customer satisfaction



Case Study 2

- QSR chain with 2,000+ locations faced
 frequent supply chain disruptions
- Ingredient shortages caused service delays and unhappy customers
- Implemented Al-driven demand forecasting to predict disruptions
- 20% reduction in ingredient shortages, 15% reduction in food wastage
- Incident management became proactive, with better supplier coordination



5. Future of Forecasting in Retail

Future Trends in Retail Forecasting

- Increasing use of IoT data for real-time inventory tracking and management
- Incorporating social media and external data for demand sensing
- Predictive analytics for customer personalization and marketing optimization
- Ethical concerns: balancing data collection with privacy regulations
- Fully **automated demand forecasting** systems driven by Al



The Need for Continuous Innovation in Forecasting

- Retailers must **adopt AI-powered models** to remain competitive
- Demand forecasting must evolve with changing customer behavior
- Investing in **scalable forecasting** systems for real-time adaptation
- Collaboration between data scientists, retailers, and tech providers is essential
- The future of retail depends on mastering predictive analytics for both short- and long-term gains



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THANK YOU